

## Reading the Tea Leaves:

Analyzing the 2013 Environmental Scan Data

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## Objectives

- Review purpose and outcomes of environmental scans
- Summarize data from 2013 Madrid Environmental Scan
- Analyze implications from environmental scan data



## Environmental Scans: What are they?

- Include social, economic, labor and business data of the college's service area
- Provide strategic information to stimulate ideas and dialogue in contexts of planning and decision-making
- Encourage college to be informed, responsive and proactive
- Data are informational <u>not</u> prescriptive



## Typical Outcomes from Scan Data

- Establish enrollment baselines and targets
- Evaluate program offerings
- Determine demand in labor markets
- Develop marketing plans
- Target underserved students
- Cultivate partnerships and resources
- Assess other higher education institutions
- Identify areas for further study and analysis



## Demographics



## Demographics: Population

- While there is an overall forecasted 35% population increase through 2022...
- ...there is a forecasted 13% decline in number of high school graduates (assuming a 25% dropout rate) through 2024...
- ...and a projected 35% growth in number of high school graduates between 2024 and 2028 <u>alone</u>.
- Implications?



## Demographics: Ethnicity

- 49% of CHC service area population identifies as Hispanic
- Crafton has increased in Hispanic students every year since Fall 2003 by a total of 18%
- As of Fall 2013:
  - 42% of Crafton Students were Hispanic
  - 51% were Hispanic, African American, or Native American
- Implications?



## Demographics: Age

- CHC service area has a slightly higher average and median age than SBVC
  - 17% of projected population are between the ages of 14 and 25 through 2017
  - 62% of projected population will be 30 years old or older by 2017
- Average age of CHC students in Fall 2013 was 24, and 73% of CHC students are 24 years old or younger; median age was 21
- Implications?



## Demographics: Housing & Income

- 35% of the population in the CHC service area rent rather than own their home
- 12% of housing in CHC service area is vacant
- CHC service area has lower median household income (\$54,853) than San Bernardino (\$56,703) and Riverside (\$59,109) counties.
- Implications?



## Demographics: Education Levels

- 22% of adults 25 years or older in CHC service area have <u>less than</u> a high school diploma
- 27% have a HS diploma or GED
- 24% have some college, but no degree
- Implications?



## Neighborhood Psychographics



## Psychographics: What is it?

- Study of personality, values, attitudes, interests, and lifestyles
- Data are merged with demographics to develop group profiles of otherwise seemingly dissimilar individuals
- Profiles are used by businesses and political campaigns for predicting consumer/voter habits and microtargeting advertisements



## Neighborhood Psychographics

- Environmental scan provides neighborhood psychographics, which are aggregated global profiles, within the CHC service area
- CHC service area is comprised generally of two major neighborhood profiles:
  - Espaniola (44%)
  - Urban Cliff-Climber (22%)



### Espaniola

- Consists of predominantly Hispanic neighborhoods with numerous complicated subsegments
  - Median age ranges from the 20s to 40s
  - Some high school to little-to-no college education
  - Blue collar workers
  - Rely on some level of public assistance
  - Many households are married-with-children, but have high number of single-parent households
- Implications?



#### **Urban Cliff-Climbers**

- Represents young working class in pursuit of their individual dreams
  - Characterizing truism: "...you don't have to be rich or have a college education to live a relatively good life."
  - Median age is 20-to-30-something
  - Majority graduated from high school
  - Some have gone to college (2 & 4 year); others used on-the-job-training to advance
  - Employed in white- and blue-collar professions (management, protective services, sales, office administration, construction, maintenance, and healthcare)
  - Comfortable middle-class urban lifestyle
  - Married with some children under 13 years old
- Implications?



## Employment



#### Industries

- Top 5 industries employing residents in CHC service area:
  - Educational, health and social services (309,436)
  - Wholesale and retail trade (240,164)
  - Manufacturing (147,322)
  - Agriculture, forestry, fishing and hunting, mining and construction (142,727)
  - Arts, entertainment, recreation, accommodation and food service (130,870)
- Implications?



### **Employers**

- Top 10 employers in SB/Riverside Counties
  - Stater Bros. Holdings Inc (16.5k)
  - Prime Healthcare Svc Inc (15k) Chino Valley Medical Center
  - Ontario Intl Airport (6k)
  - Kaiser Permanente Medical Care (5k) Insurance
  - Restoration Technologies Inc (5k)
  - Jacuzzi Brands Corp (4.9k)
  - San Manuel Indian Bingo & Casino (3k)
  - Kaiser Permanente (3k) Medical Centers
  - ESRI (2.7k)
  - Del Taco (2.3k)
- Implications?



### Occupations

- Top 5 projected fastest growing occupations in SB/Riverside Counties, 2010-2020
  - Home Health Aides (\$20.2k, Less than HS diploma)
  - Veterinary Techs (\$30.6k, 2-yr degree)
  - EMT/Paramedics (\$29.2k, Certificate)
  - Market Research Analyst/Specialist (\$56.6k, 4-yr degree)
  - Meeting, Convention & Event Planners (\$43.4k, 4yr degree)
- Implications?



#### Commute Time

- 60% of workers (16 or older) in CHC service area commute less than 30 minutes one way to work
- 88% of workers commute less than 60 minutes
- 95% of workers commute less than 90 minutes
- Implications?



## Unemployment

- Unemployment in San Bernardino County has significantly decreased in the past year from 12% in 2012 to 9.6% in 2013 (with a high of 14.2% in 2010).
- Unemployment in Riverside County tends to track slightly higher than San Bernardino County.
- Implications?



#### CHC Market Share



## Market Share by Zip Code

- CHC captured the following percent of community college students in 2011-2012:
  - Yucaipa (92399) 68.5%
  - Mentone (92359) 67%
  - Calimesa (92320) 66.7%
  - Redlands (92373/4) 50.2%
  - Beaumont (92223) 32.7%
  - Highland (92346) 32.7%
- Implications?



## Market Share by Zip Code

College	Enrolled Students	CCC Student Pop.	%
Average	9,368	12,590	74.4
SBVC	8,532	13,867	61.5
CHC	5,270	10,806	48.8

...which equals...

% Lost	Loss in FTES	\$ per FTES	Total Loss to District
25.6	1,029.59	\$4,676	\$4,814,365.52

• Implications?



### Market Share by Study Area

- In 2011-2012, CHC served 4.4% of the community college students living within the CHC study area
  - RCC 16%
  - Chaffey 14.4%
  - Mt. San Jacinto 12.3%
  - Victor Valley 10.3%
  - o SBVC − 9.9%
- Implications?



### Implications

Based on the environmental scan, what are the implications for Crafton?

Based on the environmental scan, are there any programs that Crafton should create or expand?



#### Future Discussions Regional Workforce Development

- Trend towards regional programs for addressing student and labor market needs
- o AB 86
- State Chancellor's Office Initiative
  - Doing What Matters for Jobs and the Economy
  - http://doingwhatmatters.ccco.edu/
- WIBs Employment Zones
- CTE Pathways Trust RCCD Lead
- SB 1070 Mt. SJC Lead



# Questions, Comments, Thoughts?

